

# Cost-effectiveness of Clinical Pathway in Coronary Artery Bypass Surgery

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**Abstract** Few studies have been devoted to the exploration of the effect of clinical pathways on coronary artery diseases treated with coronary artery bypass (CAB) surgery. This study was aimed to investigate the cost and effectiveness of the clinical pathway on CAB surgery in a medical center. With a retrospective dataset in 2003–2007, 212 CAB surgery patients were included. Data of the costs and postoperative complication occurrence and length of stays were the focus and patient demographics, surgical risk indicator EuroSCORE, surgical conditions were collected. It revealed that there was differentiation across specified cost items in beating heart CAB surgery patients, but not for heart arrest CAB surgery patients with and without clinical pathways enrolled. In addition, there was no difference in postoperative complication occurrence in CAB surgery patients enrolled into clinical pathways. However, robotic beating heart CAB surgery patients enrolled clinical pathways were shown to have less postoperative ordinary ward stay than those not enrolled clinical pathways. CAB surgery patients' age and surgical risks were related to their postoperative lengths of stay to some extent.

**Keywords** Clinical pathway · Cost-effectiveness · Coronary artery bypass surgery · Care costs · Care quality

## Introduction

The standardization of clinical practice is viewed as a way for reducing the length of stay as well as hospital charges, while maintaining quality of medical care. Approaches have ranged from using general sets of principles called practice guidelines using specific and detailed outlines for care called clinical pathways [1–3]. In the medical field, clinical pathways have been applied worldwide to the clinical care in surgeries, medical care, and rehabilitation. In particular, cardiovascular treatment is an area in which clinical pathways have been embraced, due to the high cost associated with cardiovascular diseases and procedures [4–6].

Various results of implementing clinical pathways in surgeries have been found in the evidence-based health care researches. For example, a retrospective study with 780 patients found that critical path group had a significant decrease in hospitals and surgical lengths of stay [7]. A retrospective cohort study from 1988 to 1998 in the department of surgery of an academic medical center in Maryland, USA, reveals that critical pathways may decrease postoperative stay for some, but not all, surgeries [8]. Furthermore, it was found that critical pathway programs might have limited effectiveness, for example, pathway effectiveness in reducing the length of stay tended to be better for only lower patient severity of illness [8].

In the field of coronary artery bypass (CAB) surgery, limited case studies in the certain hospital facilities have been devoted to understand the effect of clinical pathways in CAB surgery [9]. Within a university hospital in Massachusetts, USA, it was pointed out the length of stay

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decreased for CAB surgery after implementing the clinical pathways implemented; however, similar decreases were shown in their neighboring hospitals that did not have critical pathways or other specific efficiency initiatives [10]. Our study was aimed to investigate the cost and effectiveness analyses of the implementation of the clinical pathway on CAB surgery in a medical center in Taiwan. It was expected to stimulate medical professionals to establish best practice and advance the care of patients with coronary artery diseases under CAB surgery.

## Methods

### Implementation of the clinical pathway of CAB surgery in the medical center

#### *Background*

This study was conducted in one veteran general hospital nationally accredited as one of the 14 medical centers in Taiwan. It is located in the middle of Taiwan and owns around 1,400 hospital beds. The average outpatient volume is about 1,500,000 visits per year and the average inpatient volume is 45,000 discharges per year in the period of 2000 to 2006. And seven cardiac surgeons perform about 450–550 cardiac surgeries per year in the Cardiovascular Department. The clinical pathway of CAB surgery has been demonstrated in the Cardiovascular Department since 1999 and reviewed/revised annually. At this time, the cost and effectiveness analyses were performed to evaluate the feasibility and usefulness of CAB clinical pathway for future implementation.

#### Design of the clinical pathway for CAB surgery

The clinical pathway for CAB surgery in the studied medical center was formulated by a designer team, which consisted of surgeons, nurse practitioners, pharmacists, rehabilitants, and respiratory physicians/practitioners. In common with those identified in the literature the clinical pathway was designed to have clear daily goals in the admission course [6, 11–13]. These daily goals were listed on a checklist and they were printed by clinical physicians and nurse practitioners every day. The comments and targeted outcomes of the clinical pathway of CAB surgery were routinely revised based on the data collection in the annual review meeting. Furthermore, all the revised items were checked monthly to confirm the change being suitable for the patient's safety and ethic issue. The CAB clinical pathway in the studied medical center is categorized into three parts, including preoperative preparation, postoperative pathway, and rehabilitation (see Appendix 1 for details).

#### Study subjects

Seven hundred and four patients administered by the CAB surgery in the studied medical center in the period from Jan 2003 to Dec 2007, with 574 patients (81.5%) as elective surgeries and 130 patients (18.5%) as emergent surgeries, were considered. Because the possible differences in preoperative length of stay, angiography, and percutaneous coronary intervention might exist between elective and non-elective CAB surgery patients in the costs analyses [13], only the patients undergoing elective CAB surgery were selected in this study. Furthermore, those who died, were barely found the patient surgery episode course and records, and were suffered from severe complications (see Appendix 2) were excluded. Finally, 212 CAB surgery patients were included for the cost and effectiveness analyses of CAB surgery clinical pathways in this study.

Previous studies have shown that there might exist different outcomes between conventional CAB surgery (i.e., heart arrest) and off-pump CAB surgery (i.e., beating heart) [13–16]. Furthermore, the medical center has introduced robotic CAB surgery in these 5 years for beating heart CAB surgeries. Therefore, the included 212 CAB surgery patients could be divided into three major stratifications, that is, patients with heart arrest CAB surgeries, non-robotic beating heart CAB surgeries, and robotic beating heart CAB surgeries. The included patient sample treated entirely in the cardiovascular department was undergone the implementation of CAB surgery clinical pathways and those referred from other medical specialty departments were not enrolled in the CAB surgery clinical pathways (see Table 1).

#### Measurements

To understand the cost and effectiveness of clinical pathways for the CAB surgery patients, costs and postoperative complication and length of stay (i.e., ICU stay and ordinary ward stay) were measured in this study. The cost measurements for CAB surgery patients included costs of visiting, ICU wards, ordinary wards, examinations, radiology, disposals, operation, anesthesia, specific medical materials for operations, blood transfusion, and medication. Patient demographics such as age [17–19], gender [20, 21] and patient surgical risk indicator, EuroSCORE [22–25], were collected. And the surgery relevant data such as the number of surgical graft bypass [19] done in operation were also traced. Patient demographics, surgical risk indicator (EuroSCORE), and the number of surgical graft bypass were collected to adjust CAB surgery patients' cost and effectiveness comparisons for exploring the effect of the implementation of clinical pathways.

**Table 1** Personal and medical backgrounds of CAB surgery patients in the preoperative, operative and postoperative stages

	Total (n=212)		Heart arrest <sup>b</sup> (n=48)				Beating heart <sup>b</sup> (n=164)					
			CP enrolled (n=25)		Non-CP enrolled (n=23)		CP (non-robotic) enrolled (n=65)		CP (robotic) enrolled (n=41)		Non-CP enrolled (n=58)	
			<Patient group 1>		<Patient group 2>		<Patient group 3>		<Patient group 4>		<Patient group 5>	
	Freq. (mean)	% (SD)	Freq. (mean)	% (SD)	Freq. (mean)	% (SD)	Freq. (mean)	% (SD)	Freq. (mean)	% (SD)	Freq. (mean)	% (SD)
Preoperative stage												
Age	(64.35)	(10.52)	(64.80)	(10.75)	(64.52)	(9.95)	(64.18)	(10.77)	(64.76)	(11.64)	(63.98)	(9.85)
Gender												
Female	40	19	7	28	5	22	13	20	5	12	10	17
Male	172	81	18	72	18	78	52	80	36	88	48	83
EuroSCORE												
<6 <sup>a</sup>	(3.72)	(2.26)	(4.20)	(2.48)	(3.78)	(2.15)	(3.85)	(2.18)	(3.46)	(2.70)	(3.53)	(1.98)
≥6	164	77	17	68	17	74	51	78	30	73	49	84
Enrolled clinical pathway	48	23	8	32	6	26	14	22	11	27	9	16
No	81	38										
Yes	131	62										
Operative stage												
Operation procedure												
Heart arrest	48	23	25	100	23	100	0	0	0	0	0	0
Beating heart (non-robotic)	123	58	0	0	0	0	65	100	0	0	58	100
Beating heart (robotic)	41	19	0	0	0	0	0	0	41	100	0	0
Number of surgical graft bypass	(3.08)	(0.74)	(3.04)	(0.79)	(3.26)	(0.86)	(3.02)	(0.70)	(3.00)	(0.59)	(3.17)	(0.80)
Postoperative stages												
Complication <sup>c</sup>												
No			23	92	21	91	61	94	39	95	53	91
Yes			2	8	2	9	4	6	2	5	5	9
Length of postoperative stay (days)												
ICU	(2.61)	(1.16)	(2.80)	(1.15)	(2.87)	(1.14)	(2.38)	(1.32)	(2.56)	(1.07)	(2.71)	(1.03)
Ordinary ward <sup>d</sup>	(5.91)	(2.48)	(6.92)	(2.31)	(7.09)	4.16	(5.86)	(1.52)	(4.24)	(1.59)	(6.24)	(2.54)

CP clinical pathway

<sup>a</sup> EuroSCORE <6 means patient with low risk for CAB surgery

<sup>b</sup> There is no testing difference for age, gender, EuroSCORE between CAB surgery patients enrolled in clinical pathway and not enrolled in clinical pathway, within heart arrest group and beating heart group, respectively

<sup>c</sup> Fisher’s Exact Test,  $p > 0.05$  for heart arrest and beating heart CAB surgery patients, respectively, with and without clinical pathways

<sup>d</sup> ANOVA testing revealed that length of postoperative stay in ordinary wards were: patient group 3 & 5 > patient group 4 ( $p < 0.001$ )

Data collection

This is a retrospective study with secondary data for analysis. Medical records carried the demographic and medical information for CAB surgery patients and the hospital administrative dataset provided the cost information for the individual CAB surgery patients. The data acquisition was approved by the studied medical center.

Statistical techniques

The data were first analyzed descriptively with means and standard deviations calculated for continuous variables, and frequency and percentages for categorical variables. The univariate analyses including Wilcoxon W, ANOVA, and Fisher’s exact tests, multiple regression analyses, and logistic regressions were performed in this study, with SPSS 12.0 and EXCEL software.

## Results

Among the 212 studied CAB surgery cases studied, most cases were male (81%), and with lower EuroSCORE (<6, 77%). The average patient age was 64 years old. Forty-eight cases (22%) underwent heart arrest CAB surgery and 164 cases (78%) were administered with beating heart CAB surgery. Of the 48 patients with heart arrest CAB surgeries, 25 cases (50%) were enrolled with clinical pathways. Of the 164 patients with beating heart CAG surgeries, 106 cases (65%) were enrolled with clinical pathways.

There did not exist statistically significance in age, gender, and EuroSCORE of heart arrest CAB surgery patients and beating heart CAB surgery patients respectively, with and without enrolled clinical pathways ( $p>0.05$ ). In terms of medical backgrounds of CAB surgery patients in the operative stage, the total 212 cases studied went through three graft bypass surgeries on average (see Table 1: column “Total”). Of the heart arrest (i.e., patient group 1 and 2) and beating heart (i.e., patient group 3, 4, and 5) CAB surgery patients, respectively, no statistical significance in the number of graft bypass surgeries was observed. Detailed information on the personal and medical backgrounds of the CAB surgery patients is shown in Table 1.

### Cost analysis for heart arrest CAB surgery patients

Details of costs in the full course of disease treatment were analyzed in patients who received heart arrest CAB surgery with and without enrolling into the clinical pathway (i.e., Patient Group 1 & 2) (Table 2). Overall, surgery-related costs, including surgery operation, anesthesia, special medical materials (item 16) were the largest costs in the heart arrest CAB surgery patients, followed by ward costs, including ICU and ordinary wards (item 4), and medication-related costs (item 20). To compare the costs of the heart arrest CAB surgery patients enrolled into clinical pathways with those not-enrolled, Wilcoxon *W* testing showed that there was no statistical significance in the costs across all individual cost items ( $p>0.05$ ).

To understand the effect of clinical pathways implemented for heart arrest CAB surgery patients in costing structures, we adjusting the patient personal and medical characteristics into the cost modeling, including age, gender, EuroSCORE and number of surgical graft bypass. It was found that the heart arrest CAB surgery patients' total costs were not relevant to the implementation of clinical pathways ( $p>0.05$ , Table 3). However, lengths of the postoperative ICU stays and ordinary ward stays were positively related to CAB patients' total costs ( $p<0.001$ , Table 3).

### Cost analysis for beating heart CAB surgery patients

Details of costs in the full course of disease treatment were analyzed in patients received beating heart CAB surgery with and without enrolled into the clinical pathway (i.e., Patient Groups 3, 4, & 5) (Table 4). Overall, surgery-related costs, including operation, anesthesia, and special medical materials (items 16) were the largest costs in the beating heart CAB surgery patients, followed by ward costs, including ICU and ordinary wards (item 4), and medication-related costs (item 20). To compare the costs of the beating heart CAB surgery patients, ANOVA analyses showed that beating heart CAB surgery patients without enrolled in clinical pathways (i.e., Patient Group 5) had higher radiology costs than non-robotic beating heart CAB surgery patients without enrolled clinical pathways (i.e., Patient Group 3) ( $p<0.05$ ). The treatment costs, blood transfusion costs, and medication-related costs were higher than robotic beating heart CAB surgery patients with enrolled clinical pathways (i.e., Patient Group 4) ( $p<0.05$ ). However, beating heart CAB surgery patients without enrolled in the clinical pathways (i.e., Patient Group 5) had lower costs in examination and anesthesia than non-robotic beating heart CAG surgery patients with enrolled clinical pathways (i.e., Patient Group 3) and robotic beating heart CAG surgery patients with enrolled clinical pathways (i.e., Patient Group 4), respectively ( $p<0.05$ ).

To understand the effect of clinical pathways implemented for beating heart CAB surgery patients in costing structures, we adjusting the patient personal and medical characteristics into the cost modeling, including age, gender, EuroSCORE and number of surgical graft bypass. It was found that the beating heart CAB surgery patients' total costs were not relevant to the implementation of clinical pathways ( $p>0.05$ , Table 5). However, complication occurrence and lengths of the post-operative ICU stays and ordinary ward stays, were positively related to beating heart CAB patients' total costs ( $p<0.05$ , Table 5).

### Effectiveness analysis for CAB surgery patients

The effectiveness measures for CAB surgery patients in this study were complication occurrence and lengths of the post-operative ICU stay and ordinary ward stay as indicators. It was found that there was no significant difference between the subgroups of patients with heart arrest procedure and tri-groups of patients with beating heart procedure ( $p>0.05$ ) on the postoperative complication indicator (Table 1). Furthermore, adjusting the patient personal and medical characteristics, including age, gender, EuroSCORE and number of surgical graft bypass, it was found that the CAB surgery patients' complication occurrence were not relevant to the implementation of clinical pathways (Tables 3 and 5).

**Table 2** Costs comparisons for heart arrest CAB surgery patients with vs. without clinical pathways enrolled

Costs (US\$)	Total		CP enrolled (n=25)		Non-CP enrolled (n=23)	
			<Patient group 1>		<Patient group 2>	
	Mean	SD	Mean	SD	Mean	SD
1. Visiting	156.50	50.65	154.53	39.24	158.65	61.57
2. ICU wards	260.79	114.86	248.89	97.00	273.20	132.04
3. Ordinary wards	687.01	245.46	669.31	192.57	706.25	295.84
4. Sub-costs: wards (2.+3.)	942.36	356.91	908.24	293.04	979.45	419.16
5. Infusion and diets	24.13	10.31	25.08	10.81	21.62	10.45
6. General examination	687.79	186.87	635.19	136.10	744.97	218.71
7. Radiology	61.41	53.50	65.51	56.32	56.96	51.14
8. Sub-costs: examination (6.+7.)	749.21	212.94	700.69	155.47	801.94	254.79
9. General treatment	541.21	146.66	536.93	143.07	545.85	153.56
10. Infusion technique	78.44	38.09	76.31	27.12	80.75	47.82
11. Sub-costs: treatment (9.+10.)	619.65	175.50	613.24	163.49	626.61	191.16
12. Rehabilitation	112.03	59.60	113.07	49.97	110.85	70.18
13. Surgery	2,895.26	435.19	2,850.50	299.25	2,943.92	549.69
14. Anesthesia	1,043.32	229.78	1,075.06	231.28	1,008.82	228.15
15. Special medical materials	2,208.93	713.59	2,279.17	740.47	2,132.57	691.38
16. Sub-costs: surgery-related (13.+14.+15.)	6,147.51	1,083.18	6,204.73	828.63	6,085.32	1,322.77
17. Blood transfusion	379.72	228.84	337.43	179.59	425.69	269.16
18. Medication	860.07	378.23	860.99	366.57	859.08	398.80
19. Medication dispensing and management	33.62	10.66	33.60	7.64	33.64	13.38
20. Sub-costs: medication-related (18.+19.)	893.69	385.72	894.59	371.68	892.72	408.82
21. Total costs	10,003.86	1,928.40	9,934.54	1,417.75	10,079.21	2,395.92

Wilcoxon W testing for comparison patient group 1 vs. patient group 2 across all cost items. No statistical significances were found.

CP clinical pathway

**Table 3** Outcome comparisons for heart arrest CAB surgery patients with vs. without clinical pathways enrolled (adjusted models)

Determinants	Cost comparison	Effectiveness comparison		
	Total costs <sup>a</sup> (standardized $\beta$ )	Complication <sup>b</sup> (odd ratio)	Postoperative ICU stay <sup>a</sup> (standardized $\beta$ )	Postoperative ordinary ward stay <sup>b</sup> (standardized $\beta$ )
Enrolled clinical pathway (default: no, patient group 2)	-0.02	0.97	-0.07	0.01
Age	-0.24	0.97	-0.24	0.56*
Gender (default: female)	0.06	0.34	0.04	-0.10
EuroSCORE	-0.04	1.13	0.43	-0.41
Number of surgical graft bypass	-0.16	1.87	-0.05	0.11
Complication	-0.17	-	-	-
Postoperative ICU stays (days)	0.53***			-
Postoperative ordinary ward stay (days)	0.64***			-

\* $p < 0.05$ ; \*\* $p < 0.01$ ; \*\*\* $p < 0.001$

<sup>a</sup> Multiple regression analysis

<sup>b</sup> Logistic regression analysis

**Table 4** Costs comparisons for beating heart CAB surgery patients with vs. without clinical pathways enrolled

Cost (US\$)	Total		CP enrolled				NO CP enrolled		ANOVA
			Non-robotic		Robotic				
	<Patient group 3>		<Patient group 4>		<Patient Group 5>				
	Mean	SD	Mean	SD	Mean	SD	Mean	SD	
1. Visiting	134.25	39.40	137.33	40.05	120.22	31.66	140.72	41.71	Group (5)>(4)*
2. ICU wards	214.63	105.06	202.33	100.29	201.86	85.19	237.45	119.83	
3. Ordinary wards	583.56	193.17	593.37	195.02	524.80	150.98	614.10	210.87	
4. Sub-costs: wards (2.+3.)	798.19	285.91	795.70	282.51	726.66	229.86	851.55	317.00	
5. Infusion and diets	27.88	18.16	28.90	19.65	30.57	21.09	20.91	6.76	
6. General examination	573.89	105.17	607.99	19.91	549.17	134.14	553.17	127.90	Group (3)>(4)** Group (3)>(5)**
7. Radiology	71.75	59.72	43.80	1.35	106.05	68.81	78.82	71.33	Group (4)>(3)*** Group (5)>(3)***
8. Sub-costs: examination (6.+7.)	645.64	123.82	651.79	18.55	655.22	173.54	631.99	148.39	
9. General treatment	479.56	112.23	502.11	119.65	425.77	99.53	492.31	100.83	Group (3)>(4)** Group (5)>(4)*
10. Infusion technique	69.76	21.14	69.59	20.93	73.25	22.04	67.49	20.76	
11. Sub-costs: treatment (9.+10.)	549.32	123.25	571.71	131.97	499.02	116.05	559.80	109.23	Group (3)>(4)* Group (5)>(4)*
12. Rehabilitation	86.84	46.90	90.61	50.25	72.52	40.68	92.75	45.78	
13. Surgery	2,254.68	159.60	2,276.29	112.86	2,280.17	118.77	2,212.43	214.07	
14. Anesthesia	930.53	186.83	881.95	137.50	1,136.90	150.72	839.08	144.26	Group (4)>(3)*** Group (4)>(5)***
15. Special medical materials	1,799.08	787.20	1,709.77	806.65	1,648.60	791.44	2,005.53	730.19	
16. Sub-costs: surgery-related (13.+14.+15.)	4,984.28	875.87	4,868.01	836.77	5,065.67	843.13	5,057.04	939.78	
17. Blood transfusion	199.35	157.84	203.24	141.84	130.50	150.14	244.44	165.59	Group (5)>(4)**
18. Medication	695.35	235.73	788.48	243.10	558.08	168.40	688.02	221.71	Group (3)>(4)*** Group (3)>(5)* Group (5)>(4)*
19. Medication dispensing and management	29.82	8.14	31.60	8.14	25.76	6.14	30.68	8.52	Group (3)>(4)*** Group (5)>(4)**
20. Sub-costs: medication-related (18.+19.)	725.16	239.77	820.08	246.67	583.84	170.43	718.69	225.87	Group (3)>(4)*** Group (3)>(5)* Group (5)>(4)*
21. Total costs	8,142.13	1,335.02	8,149.62	1,318.94	7,859.61	1,199.97	8,333.44	1,427.67	

CP clinical pathway

\* $p < 0.05$ ; \*\* $p < 0.01$ ; \*\*\* $p < 0.001$ 

In terms of lengths of the postoperative ICU stay and ordinary ward stay, we found that the implementation of clinical pathways was not relevant to lengths of postoperative stay ( $p > 0.05$ , Table 3) in heart arrest CAB surgery patients. However, heart arrest CAB surgery patients' ages played an important role in postoperative ordinary ward stay ( $p < 0.05$ , Table 3). On the other hand, robotic beating heart CAB surgery patients enrolled clinical pathways (Patient Group 4) were shown to have less postoperative ordinary ward stay than those not enrolled clinical path-

ways (Patient Group 5) ( $p < 0.001$ , Table 5). In addition, it was found that beating heart CAB surgery patients with higher surgical risks (measured as EuroSCORE) had higher postoperative ICU stays ( $p < 0.05$ , Table 5).

## Discussion

With a retrospective study of 2003–2007, in this study, it was found that there was differentiation across specified

**Table 5** Outcome comparisons for beating heart CAB surgery patients with vs. without clinical pathways enrolled (adjusted models)

Determinants	Cost comparison Total costs <sup>a</sup> (standardized $\beta$ )	Effectiveness comparison		
		Complication <sup>b</sup> (odd ratio)	Postoperative ICU stay <sup>a</sup> (standardized $\beta$ )	Postoperative ordinary ward stay <sup>a</sup> (standardized $\beta$ )
Enrolled clinical pathway (default: no enrolled <patient group 5>)				
Clinical pathway enrolled robotic <patient group 4>	0.00	0.50	-0.07	-0.43***
Clinical pathway enrolled non-robotic <patient group 3>	0.01	0.37	-0.10	-0.10
Age	-0.04	1.08	-0.01	0.14
Gender (default: female)	0.07	0.49	-0.03	0.04
EuroSCORE	0.06	1.35	0.25*	0.05
Number of surgical graft bypass	0.09	0.61	0.08	-0.09
Complication	0.47***	-	-	-
Postoperative ICU stays (days)	0.23**	-	-	-
Postoperative ordinary ward stay (days)	0.14*	-	-	-

\* $p < 0.05$ ; \*\* $p < 0.01$ ; \*\*\* $p < 0.001$

<sup>a</sup> Multiple regression analysis

<sup>b</sup> Logistic regression analysis

cost items in beating heart CAB surgery patients, but not for heart arrest CAB surgery patients with and without clinical pathways enrolled. In addition, there was no difference in postoperative complication occurrence in CAB surgery patients enrolled into clinical pathways. However, robotic beating heart CAB surgery patients enrolled clinical pathways (Patient Group 4) were shown to have less postoperative ordinary ward stay than those not enrolled clinical pathways (Patient Group 5). CAB surgery patients' age and surgical risk (EuroSCORE) were related to their postoperative lengths of stay to some extent.

Because of different surgical procedures, which make different results in short term or long term outcomes, the data are separated into two major groups: those who received heart arrest CAB surgery and those who received beating heart CAB surgery to compare the effect of clinical pathway and non-clinical pathway. However, smaller case number in patients who received heart arrest CAB surgery might exist fewer heterogeneity in the data and in turns, might deter to identify the statistical relationships in cost and effectiveness with or without the implementation of clinical pathways. On the other hand, it was found that various cost portraits in beating heart CAB surgery patients with and without enrolled into clinical pathways. The one-by-one cost investigation could make the medical professionals to understand the detailed resources utilized. The clinical pathway contains multidisciplinary plans that outline the sequence and timing of actions necessary to achieve expected patient outcomes with optimal efficiency. The impact of clinical pathways is greatly influenced by the pathway development and implementation process. It

suggests that the CAB surgery multidisciplinary team could re-examine the care processes to identify the causes of resource utilization and better surgical techniques. For example, robotic beating heart CAB surgery has been budding in recent 5 years and it was introduced in this studied medical center in the past 2 years. It might be the reason why it costs more for anesthesia; in other words, more surgical time is demanded. However, prolonged surgical time does not seem to affect the length of ordinary ward stay in the studied patients and the cost of robotic CAB surgery was still less than the traditional beating heart surgery. It's reasonable to presume that robotic CAB surgery makes a greater difference in traditional beating heart surgery if robotic procedures are matured in the future.

Some studies pointed out that CAB surgery patients with shorter ICU stay begin ambulation sooner and in turn, reduced the risk of postoperative complication as well as cost [26], and verified that short-stay intensive care is a safe and cost-effective approach for low-risk CAB surgery patients [27]. In this study, there were no difference in the ICU length of stay between/among clinical pathway and non-clinical pathway groups; however, we found that length of ordinary ward stay exist larger variety, which were related to clinical pathway enrolled for beating heart CAB surgery patients and elder heart arrest CAB surgery patients. It might be the timing for the medical professionals in the studied medical center to explore the possible causes or mechanisms which driven the higher utilization of length of ordinary ward stay in the CAB postoperative stage. Furthermore, the lengths of ICU and hospital stay are closely relative to the time for tracheal extubation [28]. We

could try to reduce the postoperative intubation time by effort and then shorten the hospital stay.

There are several limitations in this study. The first is that well documented data was available for only 5 years and it leads to smaller case number in patients who received traditional heart arrest CAB surgery, which may be the reason for the effective verification of the effect of clinical pathways. Furthermore, the exclusive criteria in this study were made by Bureau of National Health Insurance in Taiwan also led to smaller sample size to be enrolled into the clinical pathway and it might dissemble the reality of clinical pathway administration.

Second, EuroSCORE was used to evaluate cardiac surgery patients for risk factors. Another indicator for short-term outcomes such as in-hospital mortality and prolonged length of stay for CAB surgery patients [29] might be used for risk stratification in the future. Furthermore, failures to account for the length of stay in the rehabilitation of health care facilities or at homes [30, 31] might be one limitation in our retrospective study.

Another limitation was that the details of the clinical pathway are revised annually in the studied medical center. These might lead to the changed contents of clinical pathways and changing medical professional behaviors

annually. Or variance from the clinical pathway might be decreased significantly after continued implementation [32]. In addition to implementing the pathway itself, education process accompanying pathway adoption is also a key for the value of pathways and it argued that clinical pathways could improve patient quality of care even if they do not reduce the length of stay [32]. The trend in this study might provide substantial insights and more clinical outcome indicators such as morbidity, mortality rate, readmission rate [33], quality of life indicators such as patient comfort of post-operation, and medical professional management and team approach issues should be included to ensure quality improvement, rather than cost reduction [12, 34, 35] in the future. Furthermore, clinical benchmarking could be learned from the peers in other countries to improve clinical pathways with CAB surgery in the future.

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**Appendix 1 Design of clinical pathway for coronary artery bypass surgery in the studied medical center**

**Part I. Preoperative preparation**

Day	1	2
Address	Ward	Ward
	<input type="checkbox"/> CBC <input type="checkbox"/> Biochemistry survey <input type="checkbox"/> PT/APTT <input type="checkbox"/> Urine routine <input type="checkbox"/> Complete EKG <input type="checkbox"/> CXR (PA &.Lat. View) <input type="checkbox"/> Angiodynography & TCD ( if there is CVA history ) <input type="checkbox"/> Segmental blood pressure <input type="checkbox"/> Consultation of rehabilitatist and respiratory practitioner	
Preparations	<input type="checkbox"/> on CVS ward routine <input type="checkbox"/> Check vital signs, qid <input type="checkbox"/> Check body weight, qd (prn) <input type="checkbox"/> Diet ( by related disease ) <ul style="list-style-type: none"> <li><input type="checkbox"/> DM diet</li> <li><input type="checkbox"/> Low salt diet</li> <li><input type="checkbox"/> Low fat diet</li> </ul> <input type="checkbox"/> Respiratory training	<input type="checkbox"/> on CVS ward routine <input type="checkbox"/> Check vital signs, qid <input type="checkbox"/> Check body weight, qd (prn) <input type="checkbox"/> Diet ( by related disease ) <ul style="list-style-type: none"> <li><input type="checkbox"/> DM diet</li> <li><input type="checkbox"/> Low salt diet</li> <li><input type="checkbox"/> Low fat diet</li> </ul> <input type="checkbox"/> Fleet enema ( before OP day 1 ) <input type="checkbox"/> Sign agreement certificate : <ul style="list-style-type: none"> <li><input type="checkbox"/> Anesthesia</li> <li><input type="checkbox"/> Operation</li> </ul> <input type="checkbox"/> Respiratory training



**Part II.** Operation and postoperative pathway

Day	3 ( operation day )	4 ( Postoperative day 1 )
Address	POR / ICU	ICU
Exam. & Tests	<input type="checkbox"/> CBC <input type="checkbox"/> Biochemistry survey <input type="checkbox"/> PT/APTT <input type="checkbox"/> Complete EKG <input type="checkbox"/> CXR (AP View)	If necessary <input type="checkbox"/> CBC <input type="checkbox"/> Biochemistry survey <input type="checkbox"/> PT/APTT <input type="checkbox"/> Complete EKG <input type="checkbox"/> CXR (AP View)
Management	<input type="checkbox"/> Hemodynamics monitoring, cont. <input type="checkbox"/> Urine output monitoring, cont <input type="checkbox"/> Chest tubes drainage monitoring, cont. <input type="checkbox"/> Adjust IV rate ( according to order ) <input type="checkbox"/> Physical restraint <input type="checkbox"/> Wounds care <input type="checkbox"/> Suction of sputum, prn <input type="checkbox"/> NPO	<input type="checkbox"/> Hemodynamics monitoring, cont. <input type="checkbox"/> Urine output monitoring, cont <input type="checkbox"/> Chest tubes drainage monitoring, cont. <input type="checkbox"/> Adjust IV rate ( according to order )
Day	5 ( Postoperative day 2 )	6-11 ( Postoperative day 3-8 )
Address	ICU / Ordinary ward	Ordinary ward
Exam. & Tests	<input type="checkbox"/> CBC <input type="checkbox"/> Biochemistry survey <input type="checkbox"/> PT/APTT <input type="checkbox"/> Complete EKG <input type="checkbox"/> CXR (AP View)	If necessary <input type="checkbox"/> CBC <input type="checkbox"/> Biochemistry survey <input type="checkbox"/> PT/APTT <input type="checkbox"/> Complete EKG <input type="checkbox"/> CXR (AP View)
Management	<input type="checkbox"/> Hemodynamics monitoring, cont. <input type="checkbox"/> Urine output monitoring, cont <input type="checkbox"/> Chest tubes drainage monitoring, cont. ( if chest tube not removed ) <input type="checkbox"/> Adjust IV rate ( according to order ) <input type="checkbox"/> Physical restraint <input type="checkbox"/> Wounds care <input type="checkbox"/> Respiratory training ( if endotracheal tube extubated ) / suction of sputum, prn <input type="checkbox"/> Feeding	<input type="checkbox"/> Vital signs monitoring, qid <input type="checkbox"/> Input / Output monitoring <input type="checkbox"/> Chest tube drainage monitoring, q8h ( if chest tube not removed ) <input type="checkbox"/> Adjust IV rate ( according to order ) <input type="checkbox"/> Wounds care <input type="checkbox"/> Feeding <input type="checkbox"/> Respiratory training / Suction of sputum, prn <input type="checkbox"/> Rehabilitation program <input type="checkbox"/> Medication adjustment <input type="checkbox"/> Discharge evaluation

## Appendix 2 Criteria excluded from clinical pathways for CAB surgery patients proposed by Bureau of National Health Insurance

### Infection diseases

1. Septicemia
2. Perioperative pneumonia
3. Meningitis
4. Tuberculous disorders
5. Viral hepatitis B with hepatic coma
6. Candidiasis

### Renal diseases

1. Acute renal failure

### Lung diseases

1. Pulmonary embolism

### Neural diseases

1. Cerebral infarction
2. Diabetes with hyperosmolar coma

### Cardiovascular diseases

1. Acute and subacute bacterial endocarditis
2. Postoperative acute myocardial infarction
3. Aortic dissection
4. Preoperative cardiogenic shock

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